

SCHILLER & MERTENS

SCIENTISTS NEED MORE



OUR VISION

Work in a modern scientific environment requires advanced skills. Examples are project, time and conflict management, communication, creativity, group dynamics, intercultural competence and written and oral presentation techniques.

These skills are ideally transferred to scientists by scientists. Our own experience as habilitated researchers and group leaders enables us to teach these topics focused on the needs of scientists and using examples from everyday life in the laboratory and the clinic. Topics are addressed pragmatically with outstanding quality of instruction and always within the context of (academic) research. Our participants feedback that they can directly apply what they learn in our courses.

PD Dr. ès sc. habil. Alexander Schiller & PD Dr. rer. nat. habil. Daniel Mertens

AS SCIENTISTS WE FOCUS ON THE RESULTS,

AS TRAINERS WE FOCUS ON THE PROCESS.





SCIENTISTS LEARN FROM SCIENTISTS

ADVANCED SKILLS COURSES AND COACHING FROM SCIENTISTS FOR SCIENTISTS.

Since 2011, Schiller & Mertens focus on what our participants want: a toolbox of straightforward essentials for research.

Our courses are ideally suited to complement your research expertise. Our rich experience as researchers and group leaders enables us to focus on the real needs of scientists. Moreover, we use examples from everyday life in the laboratory and the clinic. From our courses given so far, graduate students, PostDocs, junior group leaders, lecturers, professors, and directors feedback that they can directly apply in everyday life what they learned in our courses.

In addition, we offer personal performance coaching to improve your work-life balance.

CONTENT

We offer the full range of transferable skills courses, e.g. Communication, Presentation, Leadership & Teams, Negotiation, Conflict & Collaboration, Creativity, Academic Teaching, Career Development, Train-the-trainer ... see next pages!

ENTHUSIASM

John Hattie says: "The teacher makes the difference!" We believe that trainers have to be enthusiastic and contagious with their joy in teaching and learning transferable skills. Our background as pianist, actors and director in theater influences our training performance.

EXPERIENCE

We are experienced researchers in natural science and habilitated group leaders. We are still producing excellent scientific output with great impact.

www.schiller-chemistry.de

www.mertens-lab.de

METHODOLOGY

As "certified facilitators" we are also working with the amazing training strategies of one of the best trainers in the world: Dr. Sivasailam "Thiagi" Thiagarajan (www.thiagi.com).





PORTFOLIO OF COURSES

ADVANCED SKILLS COURSES

We offer **on-site courses** and individual **coaching** sessions that are ideally suited to complement research expertise at your institution. Workshops can of course also be customized to meet your special requirements. We offer our single- and double-trainer courses in German, English and French language for scientists on every level of experience. Ask for our **shows**: take-home lessons within 90 min.

- SCIENTISTS NEED MORE
 - Intended for beginning PhD students, this comprehensive course covers (almost) everything from group dynamics, communication and presentation skills, project and time management.
- PROJECT & TIME MANAGEMENT
 Manage and plan your research projects
- NEGOTIATION & CONFLICT MANAGEMENT
 Negotiation with Harvard Principles in conflicts

- INTERACTIVE TRAINING STRATEGIES for trainers, teachers, professors, and managers
- GOOD SCIENTIFIC PRACTICE
 Codes & values, publishing, leadership & teams, misconduct
- CREATIVITY IN SCIENCE
 Activities for intuitive and rational approaches in creativity
- COMMUNICATION
 Communication with your peers is key
- EFFECTIVE PRESENTATION
 Talks, posters, publications, grants
- HIGHER EDUCATION IN NATURAL SCIENCE
 Fast forward for your teaching qualities at the university.
- TEAMS & LEADERSHIP
 Team and leadership development in science, team building events
- PERSONAL DEVELOPMENT PLAN "PEP"
 Consecutive courses for scientists to develop successful careers
- HOW TO START YOUR OWN LAB
 The toolkit for academics success: Funding, Science and People.
 Natural Science. Careers



SCIENTISTS NEED MORE

INTENSIVE 2 - 3 DAYS COURSE

To provide graduate research students with an opportunity to build their understanding, skills and confidence in the key areas of communication, interpersonal relations, self-management, teamwork, decision-making and creative problem-solving in order to enhance their overall effectiveness as they pursue their research studies.

This course is perfect for e.g. an introduction week for beginning PhD students. Features can be adapted.

- A safe, yet challenging course environment that will encourage participants to explore and identify the key elements of empathy, self-reflection, intercultural understanding and feedback by themselves
- A balanced and structured program of exercises and review sessions that will provide a variety of life learning situations
- A learning journal and course notebook to aid the learning process of participants into a professional development plan





PROJECT & TIME MANAGEMENT

INTENSIVE 1-2 DAYS COURSE

Manage and plan your research project: How to prioritize, how to collaborate and install a network, how to interact with your supervisor, project and time management and more! Most suited but not exclusive for PhD students and PostDocs.



In this challenging course, the following topics among others are covered:

- Project, time and self-management: tools, roles, controls
- Realistic self-awareness of your competencies
- SMART goals for your life, work-life balance, options for stress management, strategic planning
- Efficient interaction with your supervisor, meetings with colleagues
- Research collaboration, networking, administration of literature

Four Laws of Project Management:

- Project management is a way of thinking and behaving, rather than just analyzing and presenting data and graphs
- Attempting to control all aspects ensures success, but not everything can be controlled
- People, not numbers and graphs, create successful projects
- Prioritize Urgency and Importance with the Eisenhower principle



NEGOTIATION & CONFLICT MANAGEMENT

INTENSIVE 2-3 DAYS COURSE

While working hard on scientific output keeping an eye also on good communication is sometimes difficult. The aim is to provide researchers with an opportunity to build their understanding, skills and confidence in negotiating and communication with their supervisor, their colleagues and peers. Most suited but not exclusive for PostDocs and group leaders.

In this challenging course, the following topics among others are covered:

- Conflict analysis models and tools, conflict prevention and escalation
- Principled negotiation: conflicts and resolution strategies
- Constructive outcomes through the use of collaborative processes
- Efficient interaction with your supervisor, meetings with colleagues
- Reflective communication (four sides of a message, active listening)
- Case studies, communication problems, group coaching

Four Laws of Negotiation (Harvard Principles):

- Separate people from the problem
- Focus on interests not on positions
- Invent the options for mutual gain
- Insist on using objective criteria





INTERACTIVE TRAINING STRATEGIES

SCHILLER & MERTENS



INTENSIVE 3 DAYS COURSE

This course is designed for general educators who want to improve the effectiveness and engagement of the courses they teach. The activities in this workshop include board games, card games, improv games, instructional puzzle, simulation games, interactive stories, teamwork activities, and roleplaying.

- Day 1 An Introduction to the Design and Delivery of Learning Activities: Experience, select, create, and modify these types of training games – Use flexible facilitation techniques that creatively blend such opposites as playfulness and seriousness, competition and collaboration, and action and reflection.
- Day 2 How To Design and Use Different Types of Training Games and Learning Activities: Explain the key characteristics, advantages, and limitations of games and activities – Experience, explore, design, develop, evaluate, revise, and conduct types of training games.
- Day 3 How To Design and Use Different Types of Simulation Games: Experience, explore, design, develop, evaluate, revise, and conduct types of simulation games: 1. Cash Games; 2. Interactive Stories; 3. Production Simulations; 4. Reflective Teamwork Activities; 5. Roleplaying; 6. Simulations with Playing Cards

Get a short video of the Workshop in Chorin 2017



GOOD SCIENTIFIC PRACTICE

1 - 2 DAYS COURSE

Good scientific practice embraces all the procedures and practices that are necessary for planning, conducting and reporting research. By providing common values, good practice facilitates the vital, external processes of peer review, verification and repeatability. The interactive course provides graduate research students with an opportunity to build their understanding, skills and confidence in good scientific practice.

Features of the interactive course:

A safe, yet challenging course environment that will encourage participants to explore and identify the key elements of good scientific practice: codes & values, publishing, leadership & teams, and misconduct.



- A balanced and structured program of real cases, exercises and review sessions that will provide a variety of learning situations
- Adoptable to the needs of Ph.D. students at your institution!

Four Laws of Good Scientific Practice:

- Develop investigative strategies/procedures/processes that take account of relevant scientific and other sources of information
- Critically evaluate data, draw conclusions from it, formulate actions and recommend further investigations where appropriate
- Beware of confirmation bias in planning, pursuing and analyzing experiments
- Provide clear reports using appropriate methods of analyzing, summarizing and displaying information



CREATIVITY IN SCIENCE

1 - 2 DAYS COURSE

"Never stop with the first idea. Find always alternatives." For more than 20 years, we have been researching, applying and teaching creativity techniques in chemistry and biochemistry. Our approach was driven by reading scientific literature. The essence of this approach is playfulness. Thus, we use highly interactive games and activities to activate the participants' creativity. We train people to eliminate problems and profit from opportunities.

Features of the interactive course:

- Convergent, divergent and lateral thinking, flow, process model of creativity
- Brain storming, mind mapping, thinking in- and outside of the box
- "Steal like an artist" by Austin Kleon
- Creativity in science: synthesis, real examples, literature
- Creative visualization, diversity (in teams and solo)

Four Laws of Creativity:

- Beware of assumptions
- Exploit the driving force of boredom
- Side projects and hobbies help to de- and refocus
- Creativity arises from limitation and subtraction



COMMUNICATION

2 - 3 DAYS OF COMPREHENSIVE TRAINING

Efficient communication of information and emotions is key in leadership! Usually the "data" does not "speak for itself". Making your communication empathic, understandable and interesting will also promote your scientific success!

COMMUNICATION SHOW

We offer also a show program in an entertaining manner. Ideally suited for retreats, summer schools or conferences.

Topics of this course include:

- Leadership and feedback in science, negotiation and conflict management, research collaboration
- Communication models, feelings and emotions
- Intercultural and interdisciplinary competence, small talk
- The "art of questioning", active listening, negative listening behaviors

Four Laws of Reflective Communication:

- If you are anticipating how good you are going to feel after you say something (especially if it is critical or sarcastic), DON'T SAY IT!
- Always expect that a criticism or attack of an idea or data will be felt as a criticism or attack of the person.
- 95% of anything anyone does or says in your presence has nothing to do with you.
- When active listening, look also for non-verbal as well as verbal cues that confirm or deny the accuracy of your paraphrasing.



EFFECTIVE PRESENTATION

TALKS, POSTERS, PUBLICATIONS, GRANTS, ...

2 - 3 DAYS COURSE

Science is mostly production of high quality data. However, presentation of data is arguably of similar importance: after generation of results, you want to convey the information to your fellow scientists, be it in the form of manuscripts for publication, abstracts and posters at conferences and last but not least to convince reviewers to grant you additional funding for continuing your research!

In a very practical compact course we will address these issues and discuss examples from participants on a point-by-point basis:

- Presentation skills that make a difference, managing unclear questions, how to express "I don't know", body language
- Focusing the key message for a title, producing an outline, writing a concise and informative abstract, improving clarity in text
- Presenting data in figures, making a poster that attracts interest, writing a successful grant application
- Real examples of the publication / grant process: cover letter, response to reviewers, how to handle rejection and rebuttal

Four Laws of Presentation:

- Adapt to your audience
- Maximize signal-to-noise ratio
- Use effective redundancy on multiple channels
- Tell a story





HIGHER EDUCA-TION IN NATURAL SCIENCE

2 - 3 DAYS COURSE FOR BEGINNERS AND ADVANCED LECTURERS

The Compact Course is an introduction into the basics of teaching in higher education. You learn how to plan and conduct a course, and you acquire a basic knowledge of teaching methods, exam designs, and ways of giving feedback to students. It is designed for instructors with little or no teaching experience.

This will be achieved through:

- Selecting content for courses: criteria and strategies; rethinking the role of the teacher
- Designing a syllabus for an entire semester and organizing the individual sessions (didactics)
- Using specific teaching methods to convey subject matter (methodology), dealing with difficult situations
- Conducting courses, teaching in a student- and research-oriented manner, assessing and examining students, observation errors
- Activities in teaching: design the activity, not the content!

Four Laws of Teaching at University:

- Write down SMART learning goals
- Integrate Fink's and/or Bloom's taxonomy
- React on different learning styles of the students
- Use the Harvard principles for conflict management



TEAMS & LEADERSHIP

2 - 3 DAYS COURSE FOR PHD STUDENTS, POSTDOCS, GROUP LEADERS, AND PROFESSORS

Team and leadership development in science: scientists with extensive experience as group leaders will train your impact to be a good leader, develop your coworkers and how to maintain a successful team in science.

In this challenging course, the following topics are covered:

- Leadership tasks, styles and values in science, personality models
- Situational leadership, delegation, feedback and active listening
- SMART strategies and goals, conflict handling styles, negotiation
- Group forming processes, interaction with group members
- Behavioral and lateral leadership in science, communication in collaborations, social awareness and intercultural competence

Four Laws of Leadership in Science:

- Adopt a situational leadership style
- Structure your job interviews by anticipating strengths/weaknesses
- Prevent, resolve, deescalate and escalate conflicts
- Write your lab 's "constitution"

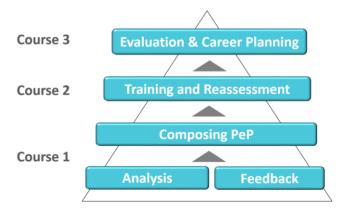




PERSONAL DEVELOPMENT PLAN "PEP"

3 CONSECUTIVE COURSES FOR PHD STUDENTS AND POSTDOCS

Within 2-3 years, participants will develop a "PeP" via analysis of their skills, interests and values. They will receive training and reassessment in transferable skills and finally evaluated to establish a sound career plan. Scientists should start early with their career development in order to identify their goals and also attain them more successfully! We offer a **modular program of three courses**. First, the skills, interests and values of participants are assessed by themselves and by their peers using activities selected to address communication, conflict management, teamwork and leadership abilities. As a next step, the participants develop a plan of skills they want to acquire, the "Personal Development Plan", the "PeP". After undergoing specifically adjusted training and reassessment of their skills, the final step is plan their next career steps. This comprehensive "PeP" package enables the participants to identify their career needs and to develop them.







2-4 DAYS COURSE FOR POSTDOCS AND GROUPLEADERS

The toolkit for academic success

Funding



Will show you how to pick the right funding type for your plans and how to effectively write applications and proposals.

- Funding strategies and opportunities in Germany and worldwide
- Planning and managing my start and my career

Science

Will enable you to structure your own group and position it within the environment at your institute and beyond.

- How to get independent from your supervisor, how to find mentors
- How to perform in interdisciplinary research

People



Is all about leading, yourself and your team.

- Leadership and team structures, hiring and firing staff
- Feedback, negotiation and conflict management



COACHING

COACHING FOR SCIENTISTS BY SCIENTISTS

"IF IT DOES NOT CHALLENGE YOU, IT DOES NOT CHANGE YOU."

We believe that problems may exist and scientists may not always know how to solve them. Our job is to facilitate the problem-solving process — not fix a person's dysfunctional behaviors.

Our coaching practice is unique for the following reasons:

- We identify goals and develop paths for getting to it. Topics include performance, motivational and scientific issues and interpersonal dynamics
- We set up our coaching relationships as short-term encounters, with targets and milestones, and established exit strategies
- We don't save our clients, we facilitate them to save themselves
- We partner with those we coach
- Our background as habilitated group leaders help to connect rapidly with our scientific clients
- We share a mindset that is self-aware and sensitive to diversity
- We help to consider alternative perspectives from differing views (supervisor, coworkers, etc.)
- We work toward reaching constructive outcomes through the use of collaborative processes in science







ALEXANDER SCHILLER

TRAINER & FACILITATOR, SCHILLER & MERTENS PD DR. ÈS SC. HABIL., UNIVERSITY JENA

A chemist from LMU Munich and PhD in bioinorganic chemistry from EPF Lausanne, Dr. Schiller is a now full-time trainer for transferable skills with Schiller & Mertens. He facilitates effective communication for scientists, engineers, physicians and other rational minds. He is a "Certified Facilitator" from the Thiagi Group and member in the "Berufsverband für Training, Beratung und Coaching" (BDVT). He has a 15-years teaching experience at LMU Munich, EPF Lausanne, UC Santa Cruz, and FSU Jena (Lehr-Zertifikat Advanced, Habilitation in 2015, *Venia legendi* in Inorganic Chemistry).



RESEARCH AREAS

The former Heisenberg fellow Dr. Schiller was a junior professor from 2009 to 2017. He has authored more than 40 publications (740 times cited, h-Index 16). He was granted more than € 1.75 Mio funding and was involved in several DFG projects, e.g. research unit FOR 1738 "Heme and heme degradation products" (hhdp.unijena.de).

www.schiller-chemistry.de

In the research group biomimetic signal transduction is investigated with materials, bioinorganic and supramolecular analytical chemistry concepts.

Research thrusts include:

- Photo-inducible nitric oxide and carbon monoxide-releasing molecules and materials & remote controlled delivery
- Sugar sensing at physiological conditions (fluorescence, ¹⁹F NMR) and analyte discrimination (chemometrics and acousto-visual discrimination concepts)
- Molecular logic and computing with sensors and light

IMPORTANT PUBLICATIONS

Red light-triggered CO release from Mn₂(CO)₁₀ using triplet sensitization in polymer non-woven fabrics, S. H. C. Askes, U. R. Gandra, R. Wyrwa, S. Bonnet, A. Schiller, *J. Am. Chem. Soc.* **2017**. Fluorinated Boronic Acid-Appended Pyridinium Salts and 19F NMR Spectroscopy for Diol Sensing, J. Axthelm, M. Elstner, G. U. Reddy, H. Görls, P. Bellstedt, A. Schiller, *J. Am. Chem. Soc.* **2017**, *139*, 11413-11420.

Light-responsive paper strips as CO-releasing material with a colourimetric response, G. U. Reddy, J. Liu, P. Hoffmann, J. Steinmetzer, H. Görls, S. H. C. Askes, S. Kupfer, U. Neugebauer, S. Gräfe, A. Schiller, *Chem. Sci.* **2017**, *8*, 6555-6560.

Co-Registered Molecular Logic Gate with a CO-Releasing Molecule Triggered by Light and Peroxide, G. U. Reddy, J. Axthelm, P. Hoffmann, N. Taye, S. Gläser, H. Görls, S. L. Hopkins, W. Plass, U. Neugebauer, S. Bonnet, A. Schiller, *J. Am. Chem. Soc.* **2017**, *139*, 4991–4994.

Fluorinated Boronic acid-appended Bipyridinium Salts for Diol Recognition & Discrimination via 19F NMR Barcodes, J. Axthelm, H. Görls, U. S. Schubert, A. Schiller, *J. Am. Chem. Soc.* **2015**, *137*, 15402-15405.

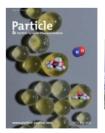
Sugar-based molecular computing via material implication, M. Elstner, J. Axthelm, A. Schiller, *Angew. Chem. Int. Ed.* **2014**, *53*, 7339-7343.

Molecular Logic with a Saccharide Probe on the Few-Molecules Level, M. Elstner, K. Weisshart, K. Müllen, A. Schiller, *J. Am. Chem. Soc.* **2012**, *134*, 8098-8100.

A Fluorescent Sensor Array for Saccharides Based on Boronic Acid Appended Bipyridinium Salts, A. Schiller, R. A. Wessling, B. Singaram, *Angew. Chem. Int. Ed.* **2007**, *46*, 6457-6459.











DANIEL MERTENS

PD DR. RER. NAT., HEAD OF THE COOPERATION UNIT "MECHANISMS OF LEUKEMOGENESIS" DKFZ HEIDELBERG, UNIVERSITY HOSPITAL ULM

Daniel Mertens heads a junior group at the German Cancer Research Center (DKFZ) and a Max-Eder Group at the University Hospital Ulm. He is also a trainer for transferable skills with Schiller & Mertens.

Daniel Mertens has authored 67 publications that have been cited 2226 times (Thompson & Reuters, h-index 27). He was granted more than € 5 Mio funding from third parties and currently coordinates two international research networks (cancerepisys.org and leukemia-resistance.de).

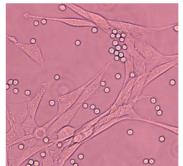


RESEARCH AREAS

We are interested in the molecular mechanisms that cause leukemias and lymphomas. The scope of our research projects ranges from the elucidation and diagnostic applications of epigenetic oncomechanisms to the characterization of leukemia-specific signal transduction pathways in the malignant cells and the interaction with the nonmalignant microenvironment.

Modern oncology shifts in paradigm towards personalized medicine, where treatment is matched to the individual tumor. Such a targeted therapy requires understanding of the underlying pathomechanism of the disease entity: not only is the isolation of biomarkers needed in order to stratify single patients into prognostic subgroups, but also for the identification of central genes and pathways that can be targeted in therapies. The scientific focus of the cooperation unit is therefore to uncover the mechanisms of leukemogenesis and to translate this knowledge towards clinical application.

The pathomechanism of malignant cells need also be viewed as an interplay of intracellular aberrations and their impact on the interaction of the tumor cells with their microenvironment. Inside the cell, genetic aberrations are complemented by epigenetic defects. These defects change the phenotype of the cell and its interaction with the surrounding nonmalignant cells, the microenvironement. It is becoming increasingly clear how much the malignant cells form their microenvironmental niche that supports them. The dependency of the tumor cells on this niche for pro-survival support and protection makes this interaction a target that can be therapeutically exploited.



Leukemic cells (small) need the support from

non-malignant bystander cells. DIE ZEIT: Research in Baden Württemberg, 13.7.2013





THIAGI

TRAINER & FACILITATOR, THE THIAGI GROUP

Dr. Sivasailam "Thiagi" Thiagarajan is the CEO of Thiagi, Inc (www.thiagi.com). He is helping professionals improve their performance effectively and enjoyably. Internationally recognized as an expert in active learning, Thiagi has conducted training workshops in 24 countries. He has worked with more than 50 different organizations in high-tech, financial services, and management consulting areas. Thiagi has published 40 books, 90 games and simulations, and more than 200 articles.

This is what an expert has to say about Thiagi's special talents in designing and delivering training games and learning activities:

Glenn Parker, author of Team Players and Teamwork: "Quite simply, Thiagi is the most prolific and creative designer of games and simulations in the world."







NATURALSCIENCE. CAREERS

DR. KARIN BODEWITS & DR. PHILIPP GRAMLICH

Similar to Schiller & Mertens, NaturalScience. *Careers* is run by natural scientists. Karin has a PhD in biochemistry from the University of Edinburgh, while Philipp holds a PhD in chemistry. On top of that, both have gained industry experience: Philipp held two positions in the chemical industry, eventually leading 22 staff in three teams. They give trainings, talks and write texts on the four main topics: career development, gender in science, leadership and communication. They have written a <u>career guide for female scientists</u> with Wiley, Karin published the <u>novel "You must be very intelligent – A PhD delusion"</u> with Springer. They are regularly writing articles and short stories for journals like naturejobs, Chemistry World, Nachrichten aus der Chemie and Laborjournal.









OUR REFERENCES

CLIENTS



German Cancer Research Center



University Hospital Jena, Center for Sepsis Control and Care



Institute for Meteorology and Climate Control



Helmholtz Association, Berlin



Deutsche Forschungsgemeinschaft



LMU Munich, Center for NanoScience



GRADUIERTEN AKADEMIE

Friedrich Schiller University Jena, Graduate Academy



Rotary
Club Jena
Ernst Abbe

tecis Finanzdienstleistungen AG, Jena; Rotary Club Jena Ernst Abbe



Gesellschaft der Deutschen Naturforscher und Ärzte



Gesellschaft Deutscher Chemiker, Jungchemiker Jena



European Molecular Biology Laboratory



Max Planck Society, Max Planck Alumni Association



CLIENTS



COST Action 1202 PERSPECT-H20



Deutsches Konsortium für Translationale Krebsforschung DKTK



ERA-NET TRANSSCAN 2



Eurocan Platform, Summer School Portugal



DFG Research Unit FOR 1738



Institute for Cancer Research, Oslo University Hospital



EuCheMS Chemistry Congress Istanbul 2014, ACS Pacifichem Hawaii 2015



Bauhaus-Universität Weimar

University Berlin (FU), Bielefeld, Dresden, Dortmund, Freiburg, Gießen, Göttingen, Karlsruhe, Leipzig, Marburg, München (LMU, TU), Paderborn, Weimar



German Centre for Integrative Biodiversity Research



Max Delbrück Center for Molecular Medicine



Göttingen Graduate School for Neurosciences, Biophysics, and Molecular Biosciences & GAUSS









Chemical Ecology, Biogeochemistry, Biology of Ageing, Science of the Human History, Structure and Dynamics of Matter, Heart and Lung Research, Human Cognitive and Brain Sciences, Evolutionary Anthropology, Ornithology, Gravitational Physics, Astrophysics, Extraterrestrial Physics, Experimental Medicine



FEEDBACK from over 2 000 trained scientists...

"I learned a lot from my tutor. He liked to share his experiences as a scientist, which helped me a lot for my everyday life."

"High value and impact. The course was very demanding and a challenging atmosphere. The tutors were a very good team. Overall evaluation: Very good!"

"This course is also pure fun! You can look forward to a very lively and rewarding day!"

"For me it was great and very enriching to share those three days. Thanks again to all!"

"I got useful advice and feedback concerning personal and academic questions."

"One word: Brilliant!"

"The course was challenging, but offered good mentoring and opportunities to improve. It was an excellent balance between activities and presentations."

"Thanks to everyone for this really inspiring workshop. I learned a lot of new things that will improve my teaching in the future."

"Be open and enjoy the great day! Very funny & very interesting"

"Thanks again to Alex and Daniel for their enthusiastic work and the helpful discussions."

"Great course! It was perfect for the 1st year of PhD. My objectives have been more than met!"

"I left the course with many good ideas and I hope now that my teaching will improve!"





SCIENTISTS NEED MORE



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